











Tutor-led distance learning

We are Financial Modelling Experts /

Our highly knowledgeable instructors provide training that allows anyone to build models that are easy to understand, with fewer errors, in less time. Whether you need to understand and use financial models, review them or build your own, one of our courses will be perfect for you.

Our intensive in-person courses are run in major cities and can also be organised for your company in-house.

If you prefer the convenience of developing modelling skills in your own time, our online courses are taught using video tutorials that you can watch as many times as you need to — access is unlimited.

We also provide live online training which combines the flexibility of online learning with live tutorials from our instructors so you can ask questions in real time and receive feedback on course assignments.

Whichever option you choose, we offer ongoing support from our team of modelling experts so you can continue to develop your skills long after you complete the course.

Visit www.f1f9.com/financial-modellingcourses to find out more.



"An absolutely brilliant course"

Rumi Begum

CORPORATE FINANCE EXECUTIVE I GRANT THORNTON

Course objectives & benefits /

Financial Statement Modelling is designed for people who need to build, modify, or run financial models. It is available as a 2 day intensive and immersive classroom training, a 4 day live online course, and an on-demand video-based course.

This course will enable you to become a modeller who:

Is faster at the job
Makes fewer mistakes
Understands Excel functionality better
Can solve complex problems more easily by breaking them down into simple elements
Has the confidence to build a model from scratch

And who builds models that are easier:

For anyone to review / understand For colleagues to adapt when you are on holiday!

Who is it for? /

Target audience

Financial Statement Modelling is designed for professionals who need to build or run financial models.

For those with limited experience, it provides a good introduction to real world financial modelling. For experienced modellers, it will help the quality and productivity of your modelling by introducing FAST principles and techniques.

Teaching approach

Whether the course is delivered in a classroom, or via live online tutorials / on-demand videos, we understand the importance of pre and post-course support.

Participants are encouraged to complete a short set of pre-course tutorials to introduce the best practice concepts and techniques that will be covered during the training.

We welcome interruptions, questions and feedback, and we make sure that everyone who attends a course has the confidence and support they need to put what they have learned into practice. Video-based tutorials, practice assignments, online discussion forums and a dedicated support email all help to transform the way course participants build financial models.

How can I attend this course?



In-person

Our in-person classroom courses are intensive and immersive. You'll build a model alongside our instructor and benefit from their real-world experience. This course runs over 2 full days on a public basis in a number of cities worldwide, and it can also be taught in-house. Class sizes are limited, and we use teaching assistants where necessary to manage different learning speeds.



Tutor-led distance learning

During 12 live online tutorials over 4 non-consecutive days, our instructor teaches topics while welcoming discussion and questions. Participants then work on short assignments which the instructor reviews at the start of the next live session - this way you immediately practise what you have learned. As with our inperson courses, groups are kept small to make sure everyone gets plenty of attention.



Video-based learning

In this format, video tutorials are available ondemand so you can watch them at any time, and from anywhere with a good internet connection. The videos are created using a variety of formats so they are suitable for different learning styles and preferences.

Downloadable .pdf and Excel files give you plenty of opportunities to practise the modelling techniques covered in the tutorials.

A practice case study is included which increases in complexity during the course. You are encouraged to model the various aspects of the case study and then compare your version with the solution file to assess your progress. And of course, our expert modellers are always on hand to answer any questions that come up. Access to the course content and online support is ongoing with no time limits.

Who will be teaching this course?

John Dimberline



John Dimberline is an expert financial modeller with 18+ years of experience advising clients on a wide range of assignments. He has recently led our work with the

Utility Regulator of Northern Ireland in the development of their RP6 price determination model, and our work with Ofwat on their PR19 suite of models. John also created our Working With Financial Models course.

Andrew Berkley



Andrew has been
delivering training for
insitutions such as
Deloitte, KPMG, Grant
Thornton and Siemens
since 2004. He is a Chartered
Accountant, with extensive

sector experience in telecommunications and transport. He has also worked with smaller businesses to prepare financial forecasts for early stage equity funding proposals.

Mark Ringrose



Mark is an expert financial modeller and lead instructor on F1F9's financial modelling courses. He is a KPMG trained finance professional with 20+ years of experience. Mark has worked on 40+

projects in the renewable energy, social infrastructure, transport (rail and road) and defence sectors.

Omar Shaker



Omar is a highly experienced financial modeller having spent the last 14 years building FAST compliant models in the project finance advisory (debt and equity) space. He

has worked on some of the largest transactions globally with aggregate value in excess of USD 20Bn.

Morten Siersted



Morten has unrivalled experience in developing robust and efficient spreadsheet modelling processes and building modelling teams and capacity for both F1F9 and its

clients. He has also had a pivotal role in developing the FAST Standard, including setting up the not-for-profit FAST Standard Organisation in 2011.

Toby Tucker



Toby is an experienced,
KPMG-trained FCA, with
15+ years of extensive
commercial and
transactional experience.
He is an expert financial
modeller and lead instructor

on F1F9's financial modelling courses, delivering F1F9 courses for the European Bank of Reconstruction and Development, Bank of Tokyo Mitsubishi, ENGIE and Drax — as well as F1F9's open courses.

Before and after /

Pre-course work

We recommend that all delegates complete our Excel Proficiency Skills and Model Construction Skills online courses to prepare for the training. These courses take 2 - 3 hours in total and cover the basics of how to set up Excel for modelling as well as introducing the best practice principles we use when we build financial models.

Post-course support

Our objective is to work with you to transform your financial modelling skills. We want to continue to support you as you work towards financial modelling expertise.

Your course fee includes open-ended access to our online learning environment, the video tutorials and our support forum / dedicated support email. Any support questions raised through will be answered within 24 hours, usually much quicker.

Course topics /

Building the primary financial statements: the accounting equation tracking retained cash and retained earnings

Revenue:

price demand / volume drivers flags / placeholder flags

Operating costs:

fixed costs variable costs

Escalation / indexation / inflation:

day counts
date functions
data picks: VLOOKUP vs INDEX / MATCH vs
LOOKUP / SUMIFS
ISNA

Deferred tax:

tax expense vs tax paid tax losses carried forward

Non-current assets:

balances: initial, BEG and END corkscrews accounting depreciation look back functions: OFFSET vs HLOOKUP vs SUMIFS capital expenditure

Tax effects of non-current assets:

Working capital:

accounts receivable accounts payable inventory

Equity finance:

share capital dividends

Debt finance:

simple scenario selection: nested IF vs CHOOSE vs OFFSET vs INDEX debt principal repayment debt interest

Key outputs / analysis:

sensitivities and scenario managers equity valuation: NPV vs XPNV equity returns: IRR vs XIRR performance ratios / lender ratios

Quality control:

track sheets checks and alerts

Model finalisation:

placeholder management flag management relocating inputs

Tools and set up /

Participants who benefit most from this course have a basic understanding of MS Excel (e.g. syntax of IF statement, use of the dollar symbol "\$" to anchor cell references).

Any recent version of Excel may be used and — although our course presumes the English language version of Excel and an English "EN" keyboard, our support team can help with any detailed language issues arising. For our classroom course, we recommend a personal computer with a Microsoft Windows operating system.

"I use my new found skills on a daily basis and can't speak highly enough of the course"

Sally Brierley

FINANCIAL MODELLER I FCC ENVIRONMENT

Making models less complicated /

FIND OUT MORE ABOUT F1F9 TRAINING

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Whatever your business, we've modelled it...









































How can we help you? /

We teach financial modelling courses all over the world. And all of them are based on the FAST Standard – a widely used, independent financial modelling standard that is open to all.

We also run a busy financial modelling practice with over 20 modellers, all of whom use the techniques we teach on our courses.

Financial modelling is our core business.

This is what we do.

To discuss how we can help your team to develop their modelling skills call **Alex Arnold** on **+44 20 7193 4294** or email **alex.arnold@f1f9.com.**